



somewhat  
different

# Insights into life and health reinsurance

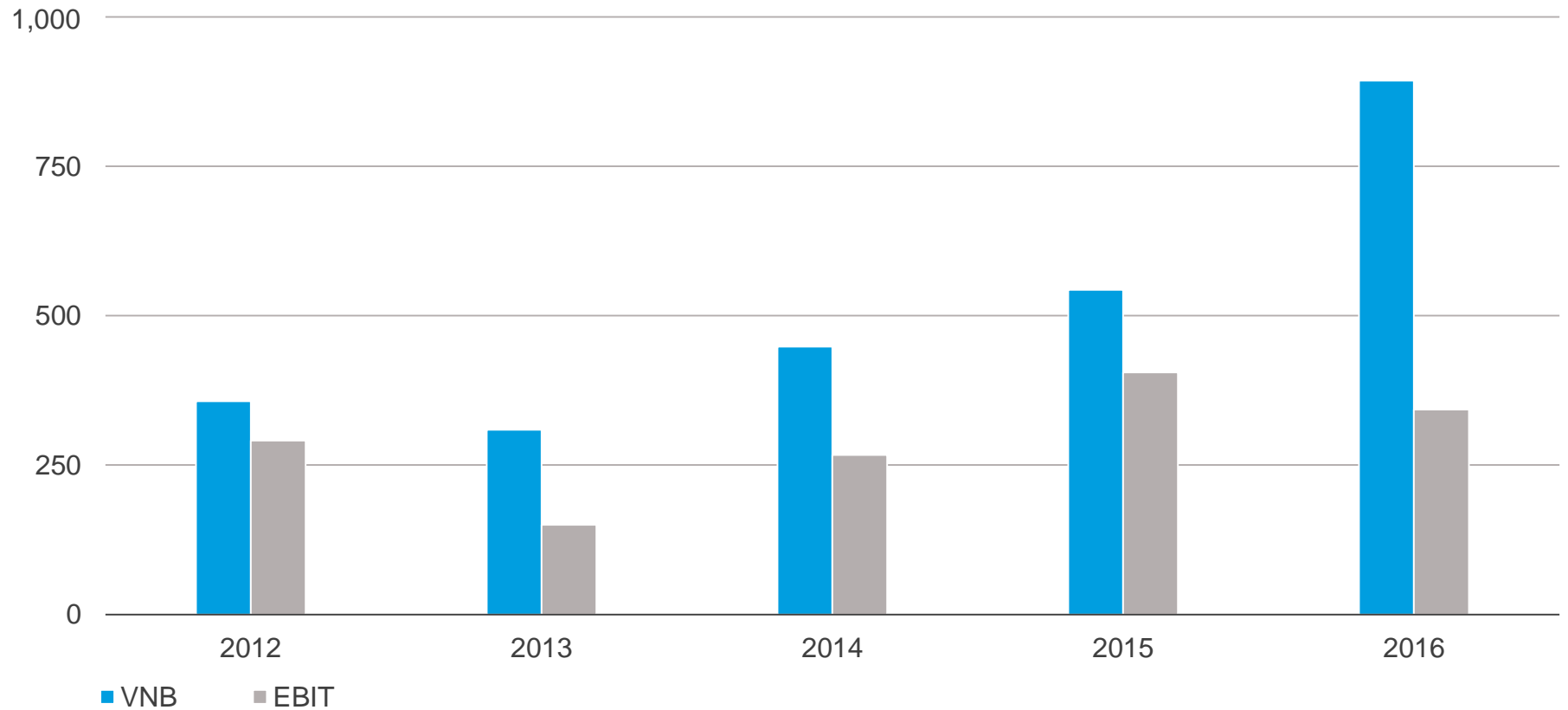
Metrics in business and reporting

**Claude Chèvre, Member of the Executive Board**

# How does VNB translate into EBIT?

VNB & EBIT: 2012 - 2016

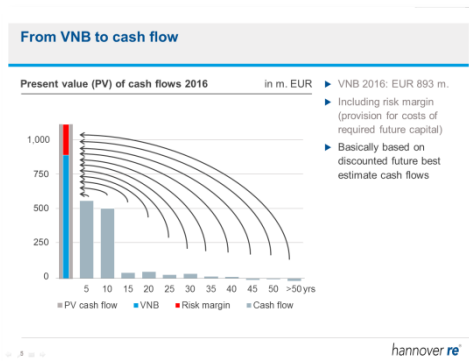
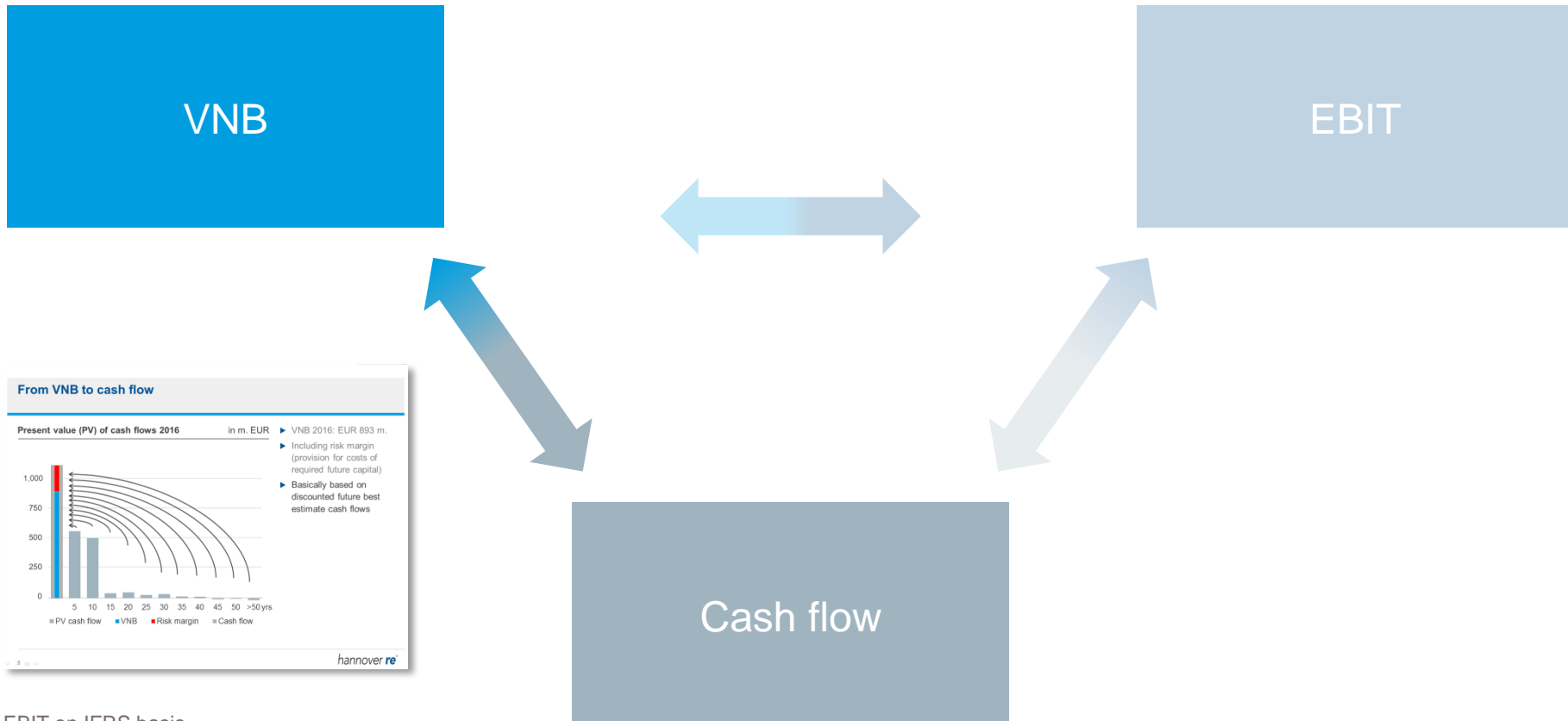
in m. EUR



EBIT on IFRS basis, VNBs not directly comparable due to several changes in methodology

# Three perspectives

## How does VNB translate into EBIT?



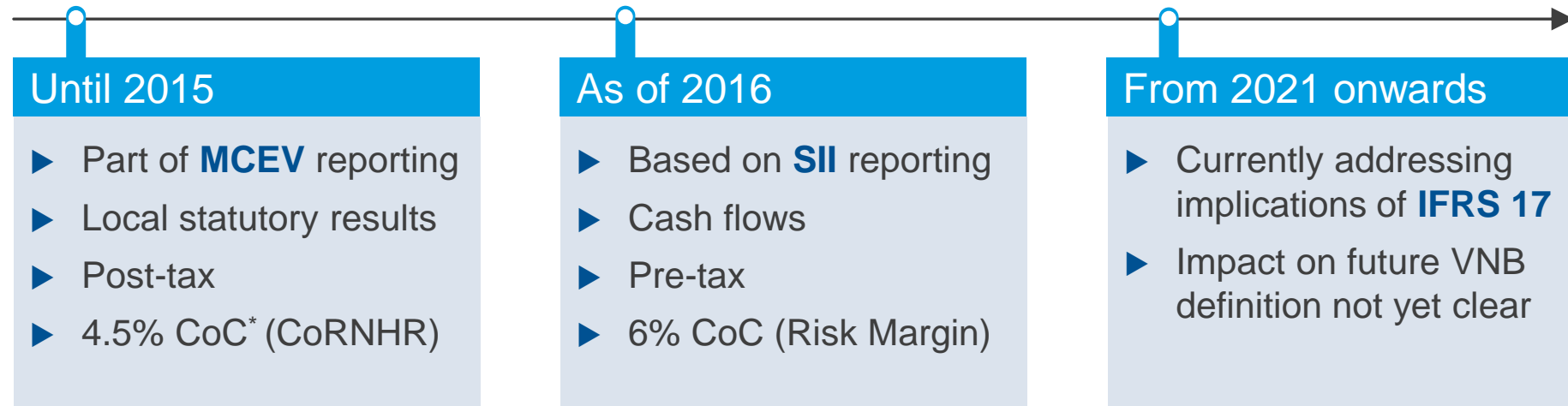
EBIT on IFRS basis

# From VNB to cash flow

## Modifications in the calculation since 2014

- ▶ Value of New Business (VNB)
  - Present value (over the full duration) of the new business written within one year
  - Costs for required capital (CoC) included

## Definitions have changed over the last years

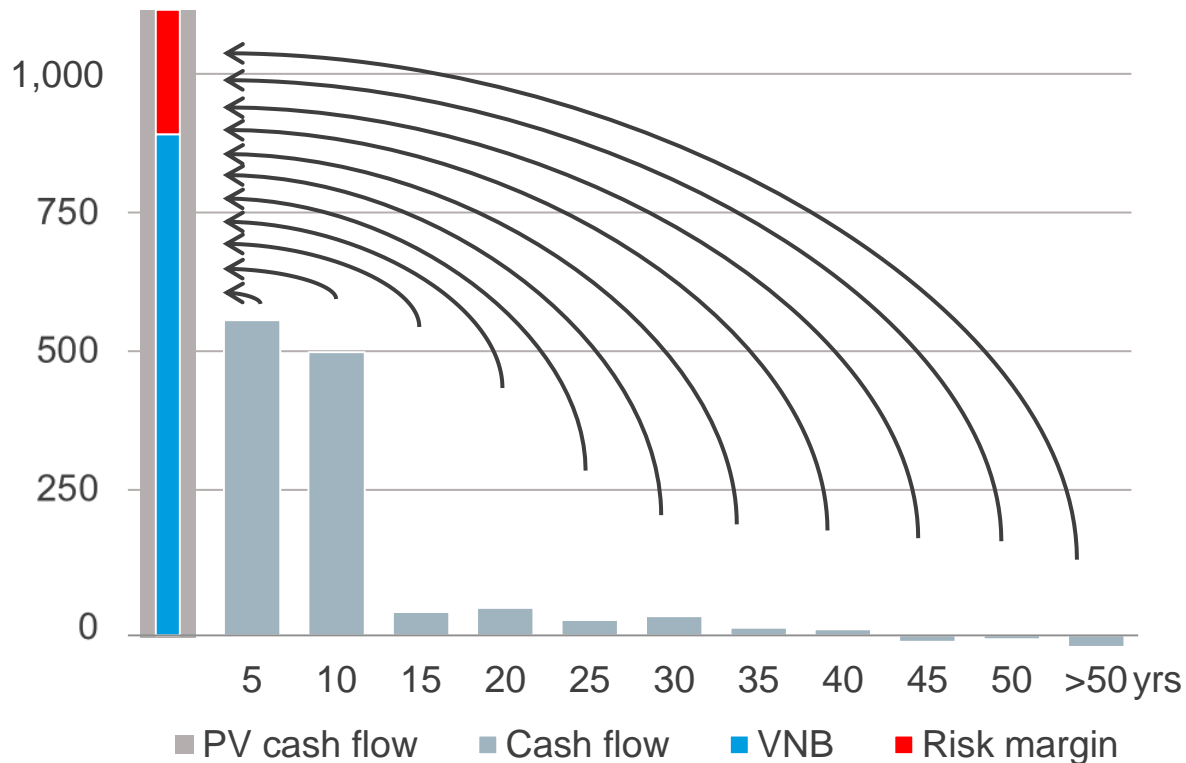


\* In 2015 already 6%

# From VNB to cash flow

Present value (PV) of cash flows 2016

in m. EUR

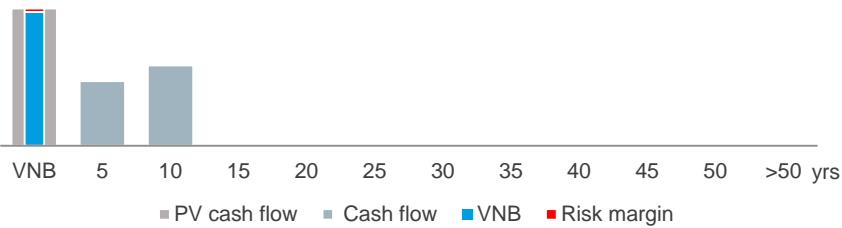


- ▶ VNB 2016: EUR 893 m.
- ▶ Including risk margin (provision for costs of required future capital)
- ▶ Based on discounted future best estimate cash flows
- ▶ > EUR 1 bn. of cash flows are expected to emerge within the first 10 years

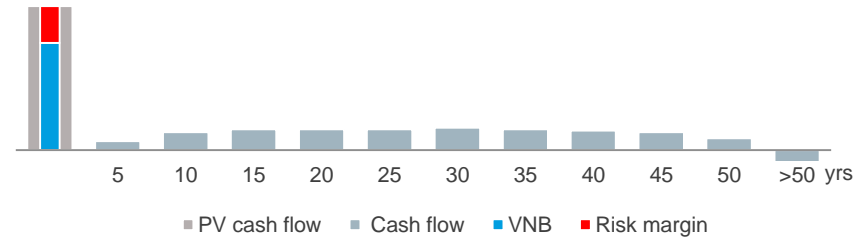
# From VNB to cash flow

## Cash flow pattern 2016 by main sources

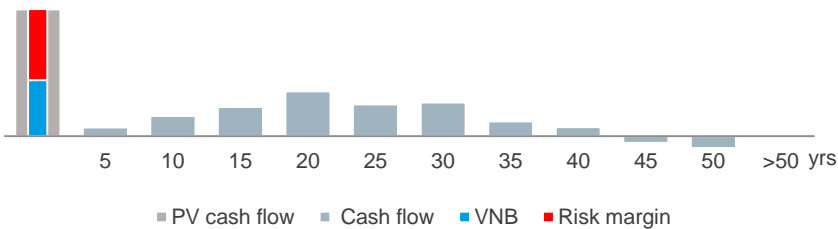
### Financial solutions fee deals



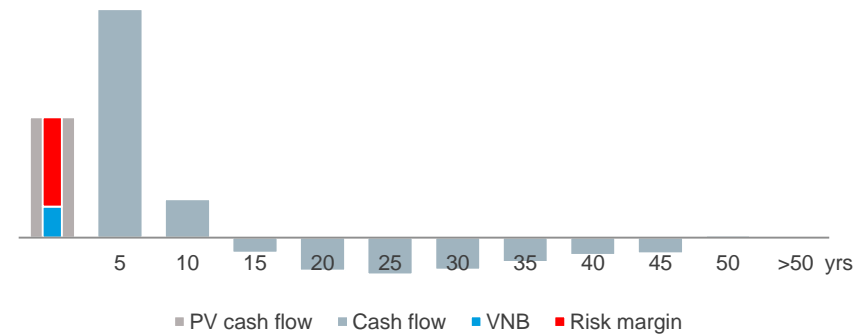
### Longevity RPATs\*



### US mortality new business



### Others



All pattern have been scaled to the same PV cash flow level for better comparability  
 \* On a gross basis

# Three perspectives

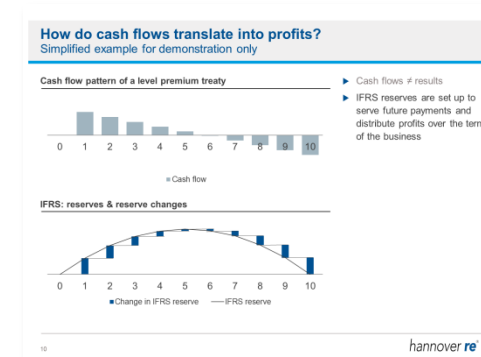
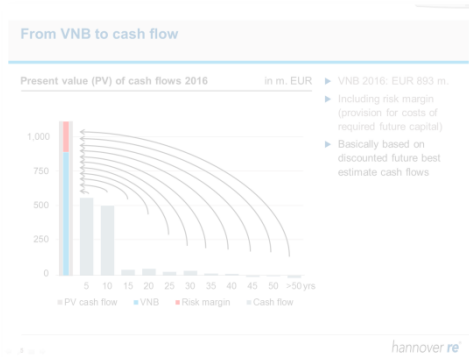
## How does VNB translate into EBIT?

VNB

EBIT



Cash flow

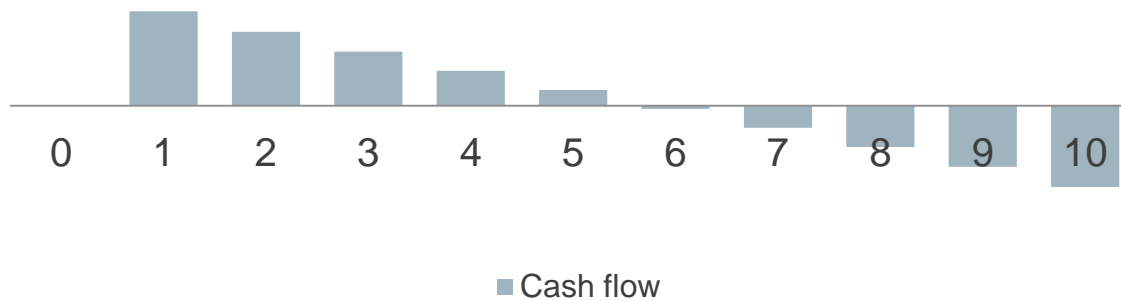


EBIT on IFRS basis

# How do cash flows translate into profits?

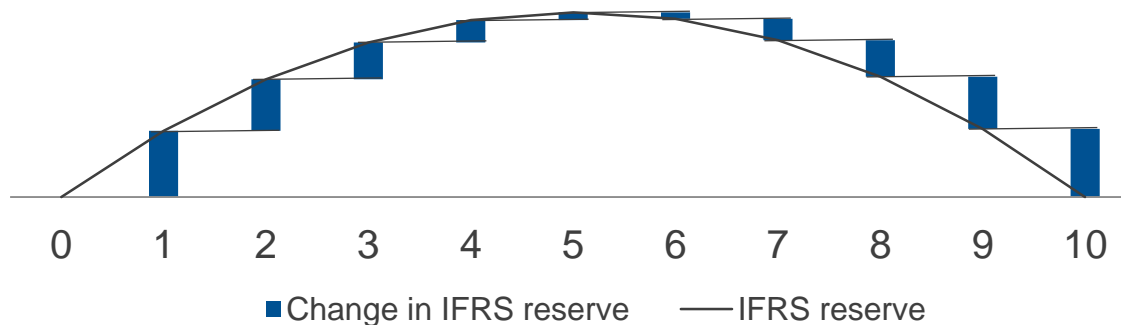
## Simplified example

### Cash flow pattern of a level premium treaty



- ▶ Cash flows  $\neq$  results
- ▶ IFRS reserves are set up to serve future payments and distribute profits over the lifetime of the business

### IFRS: reserves & reserve changes

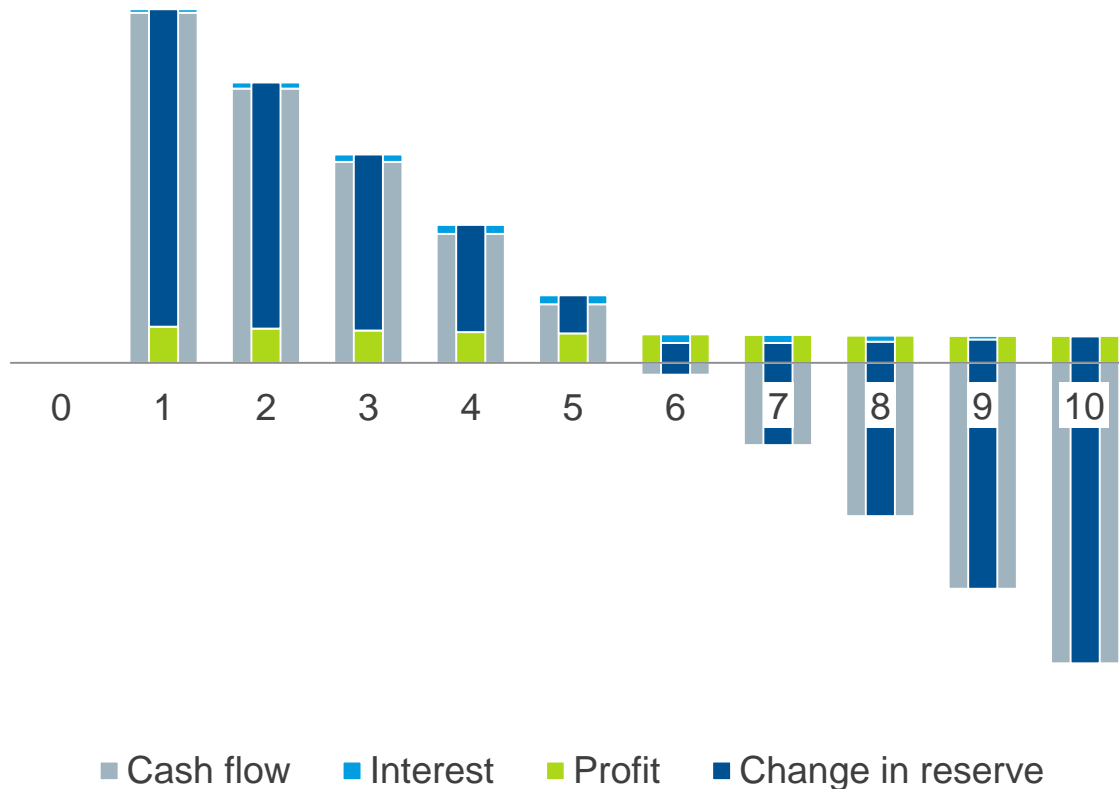




# How do cash flows translate into profits?

## Simplified example

### Cash flows, change in reserve and interest

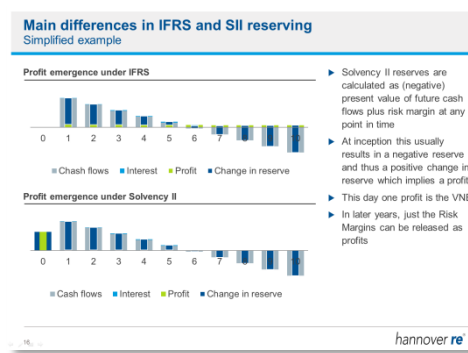


- ▶ Cash flows  $\neq$  results
- ▶ IFRS reserves are set up to serve future payments and distribute profits over the lifetime of the business
- ▶ Reserve changes need to be deducted from the cash flows
- ▶ Additionally, interest income is earned on the reserves
- ▶ IFRS profits calculated as the sum of cash flows & interest on reserves minus change in reserve in each year

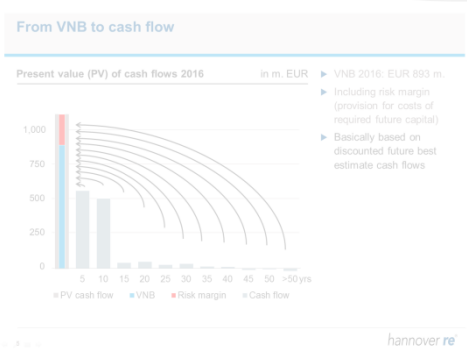
# Three perspectives

## How does VNB translate into IFRS EBIT?

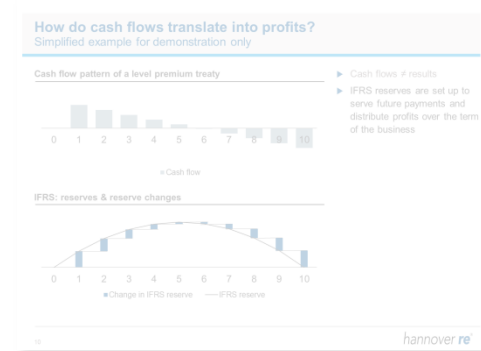
VNB



EBIT



Cash flow



EBIT on IFRS basis

# Main differences between IFRS and Solvency II reserving

## IFRS

## Solvency II

US GAAP standard

Solvency II standard

Over time

Mainly at inception as VNB

Locked-in\* (+ Loss recognition test)

Best estimate at any time

Provision for adverse deviations

Explicit risk margin

Yes

No

Locked-in\* earned rate

Floating EIOPA interest rate curve

Basis

Profit realisation

Assumptions

Margins

DAC

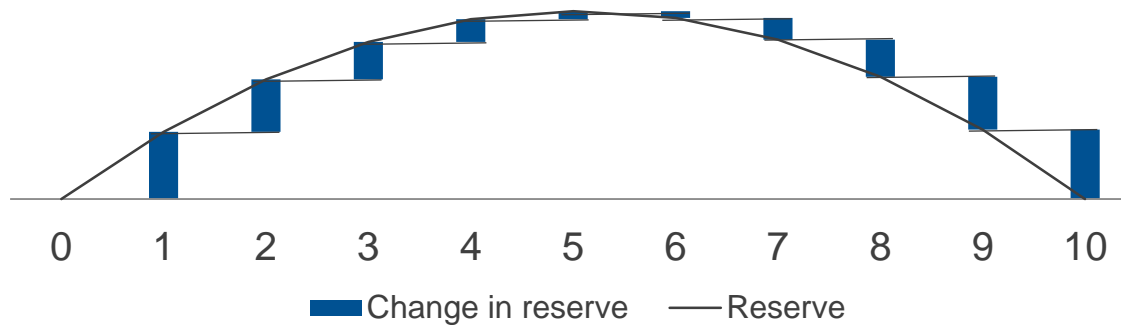
Interest rates

\* Under FAS60

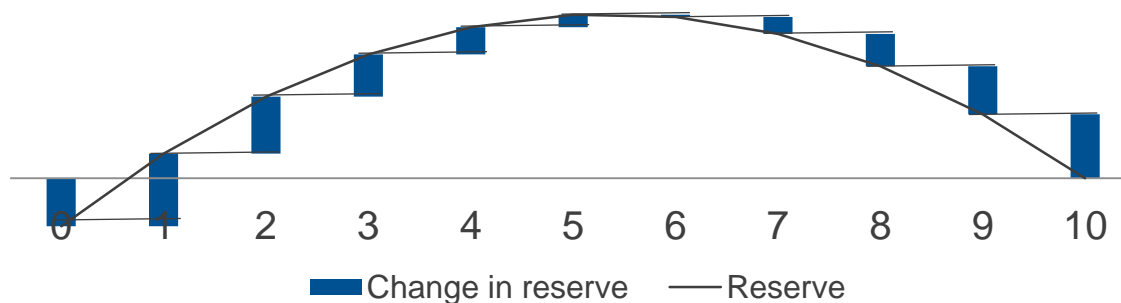
# Main differences in IFRS and Solvency II reserving

## Simplified example

### IFRS: reserves & reserve changes



### Solvency II: reserves & reserve changes

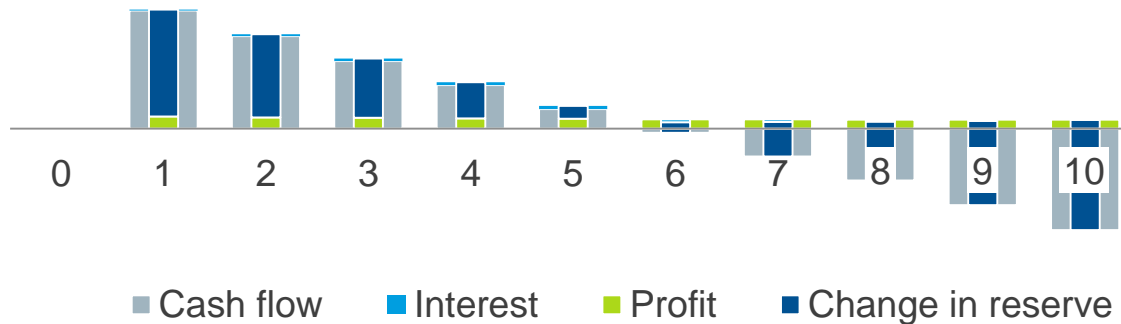


- ▶ Cash flows are generally the same
- ▶ Solvency II reserves are only set up to serve future payments, not to distribute profits
- ▶ They are calculated as the (negative) present value of future cash flows plus risk margin at any point in time
- ▶ At inception this usually results in a negative reserve

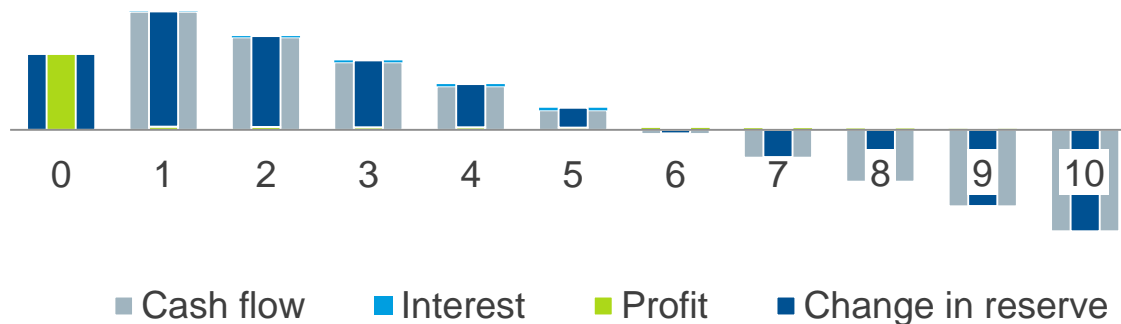
# Main differences in IFRS and Solvency II reserving

## Simplified example

### IFRS: profit emergence



### Solvency II: profit emergence

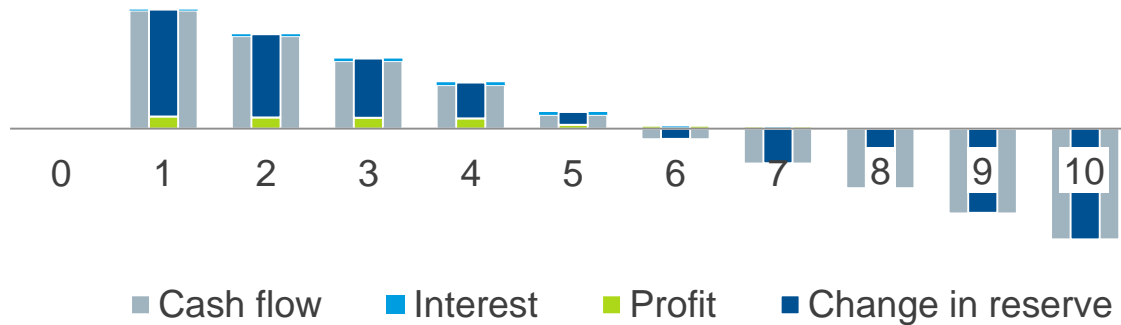


- ▶ Cash flows are generally the same
- ▶ Solvency II reserves are only set up to serve future payments, not to distribute profits
- ▶ They are calculated as the (negative) present value of future cash flows plus risk margin at any point in time
- ▶ At inception this usually results in a negative reserve
- ▶ As reserve changes are deductible, this means a day 1 profit, which is the VNB
- ▶ Thereafter, only the risk margins are released as profits

# Main differences in IFRS and Solvency II reserving

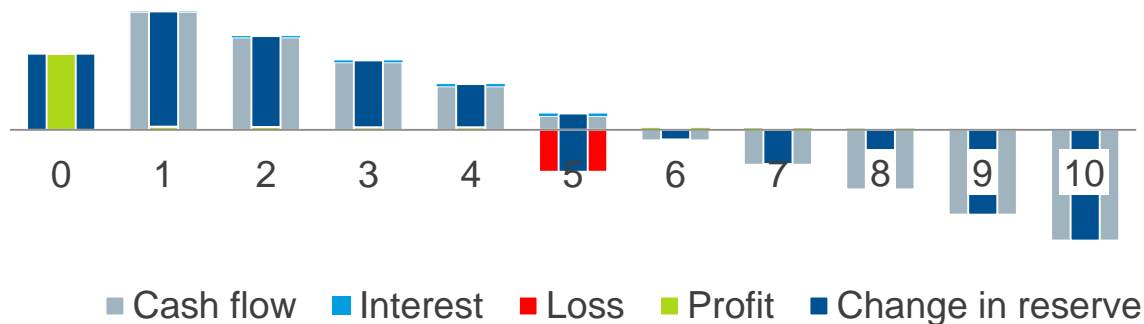
Scenarios: Negative assumption change in year 5

## IFRS: profit emergence



- ▶ Negative assumption changes will not impact IFRS results as long as reserves are still sufficient
- ▶ As most profits have already been realised under Solvency II, losses will incur directly

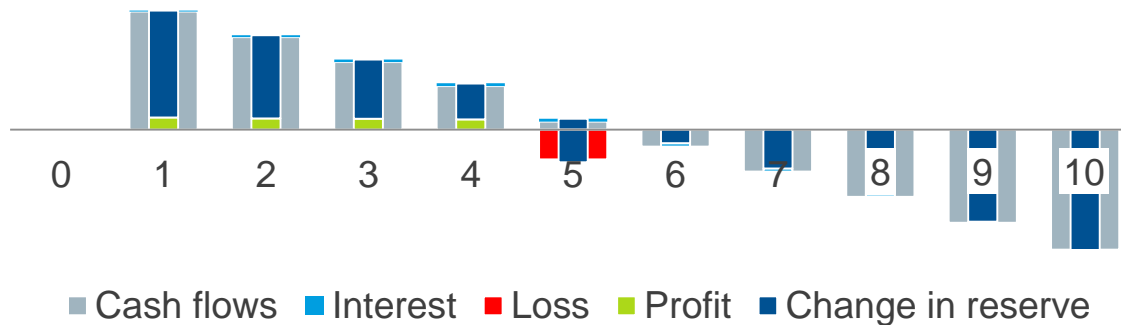
## Solvency II: profit emergence



# Main differences in IFRS and Solvency II reserving

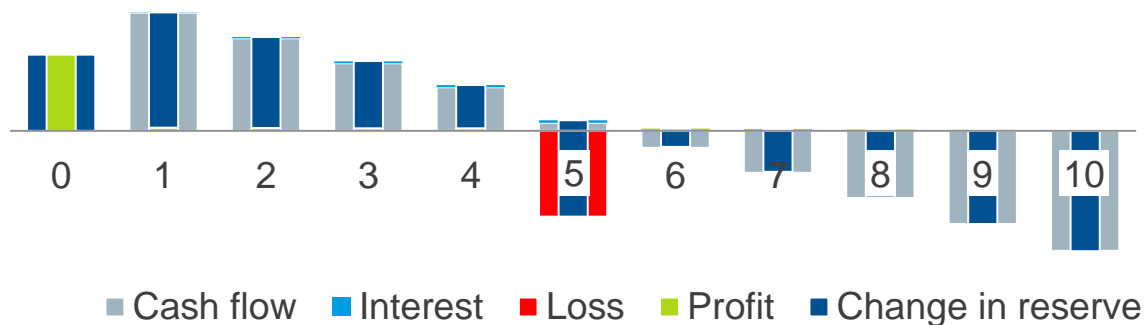
Scenarios: Further negative assumption change in year 5

## IFRS: profit emergence



- ▶ Negative assumption changes will not impact IFRS results as long as reserves are still sufficient
- ▶ As most profits have already been realised under Solvency II, losses will incur directly
- ▶ If reserves are not sufficient, there is also a loss recognition under IFRS. All future profits are set to 0

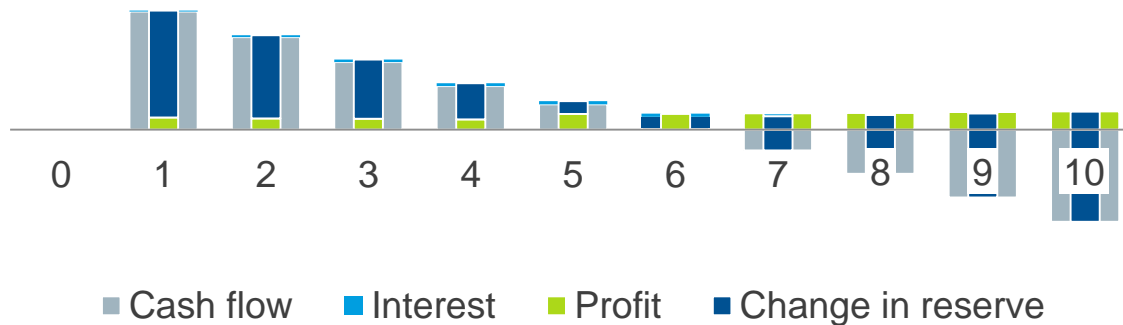
## Solvency II: profit emergence



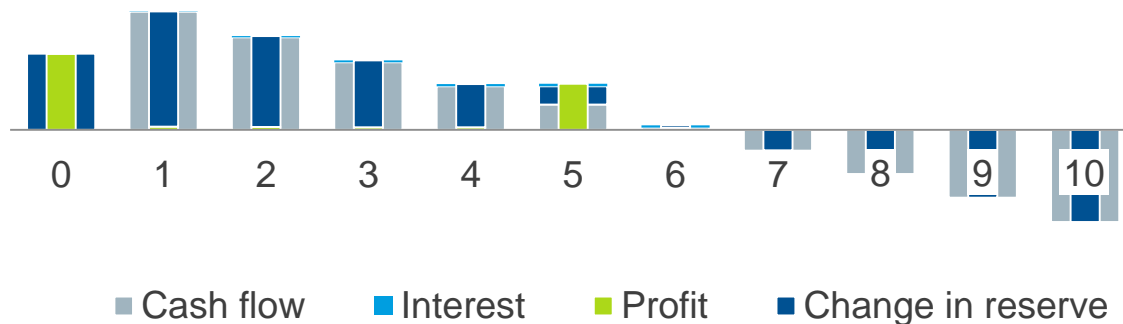
# Main differences in IFRS and Solvency II reserving

Scenarios: Positive assumption change in year 5

## IFRS: profit emergence



## Solvency II: profit emergence



- ▶ Negative assumption changes will not impact IFRS results as long as reserves are still sufficient
- ▶ As most profits have already been realised under Solvency II, losses will incur directly
- ▶ If reserves are not sufficient, there is also a loss recognition under IFRS. All future profits are set to 0
- ▶ Positive assumption changes are shown as single-year profit under Solvency II
- ▶ Under IFRS reserves remain locked-in and profits are realised over time



# Transition from VNB into expected EBIT

For new business 2012 to 2016

*somewhat  
different*

Hannover Re  
2016

Solvency and Financial Condition Report

*hannover re*<sup>®</sup>

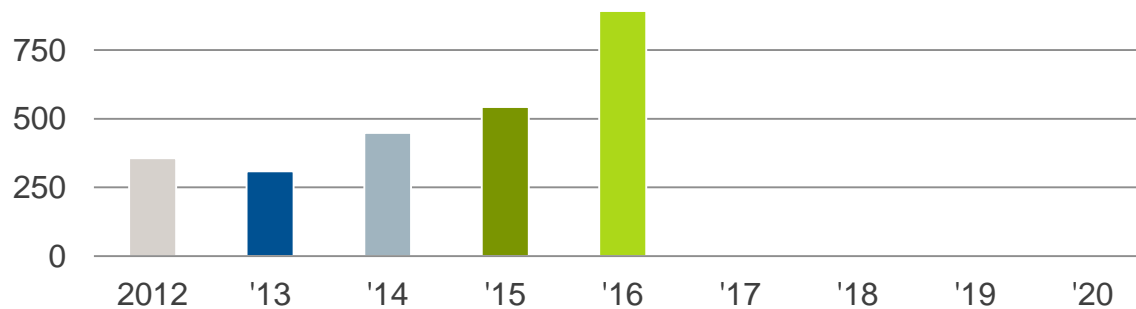
- ▶ The reality is more complex than shown on the previous slides and examples:
  - Cash flow definitions are slightly different
  - Contract boundaries are slightly different
  - Treatment of f/x-rates can be different
- ▶ A comprehensive transition of the Solvency II Technical Provision into IFRS liabilities can be found in the “Solvency and Financial Condition Report” available on our website
- ▶ On the following slides we have undertaken the transition from VNB into expected annual IFRS EBITs for the new business years 2012 to 2016

# Transition from VNB into expected EBIT

## Split by years

VNB: 2012 - 2016

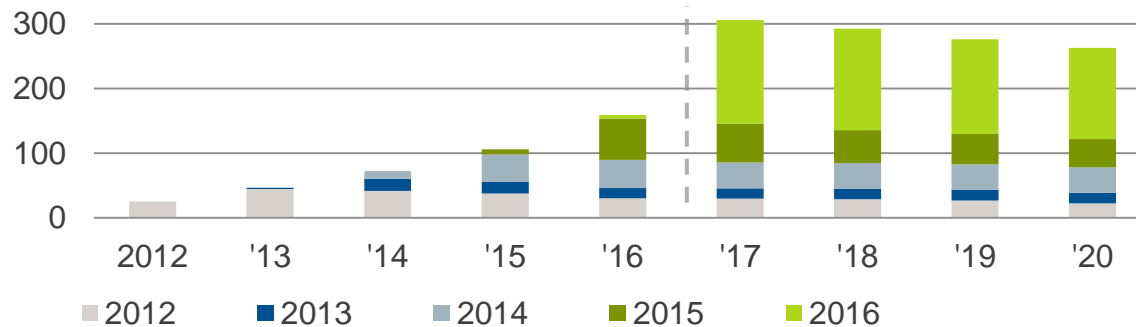
in m. EUR



- ▶ Strong 2016 VNB contribution to EBITs, mainly based on extraordinary financial solutions new business
- ▶ Each new business year adds a new layer of expected profit streams

Expected VNB contribution to EBIT

in m. EUR

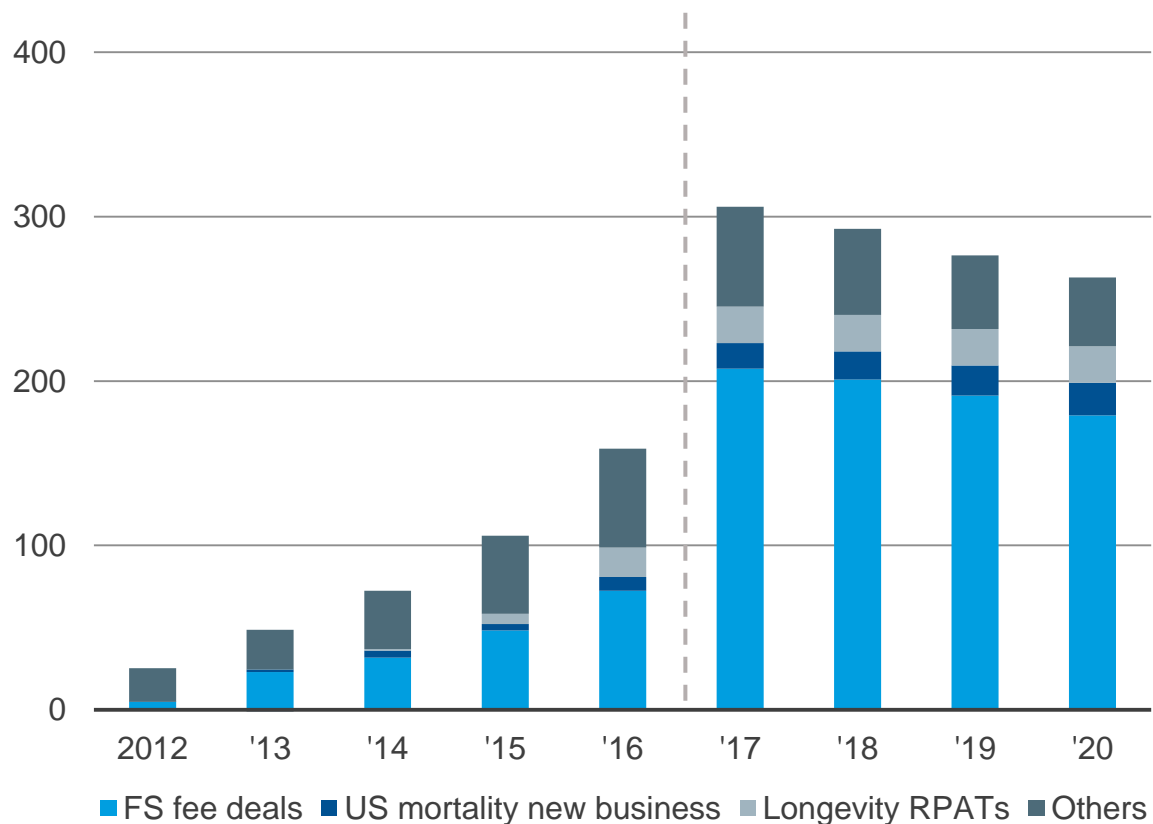


EBIT on IFRS basis

# Transition from VNB into expected EBIT

## Split by sources

Expected VNB contribution to IFRS EBIT in m. EUR



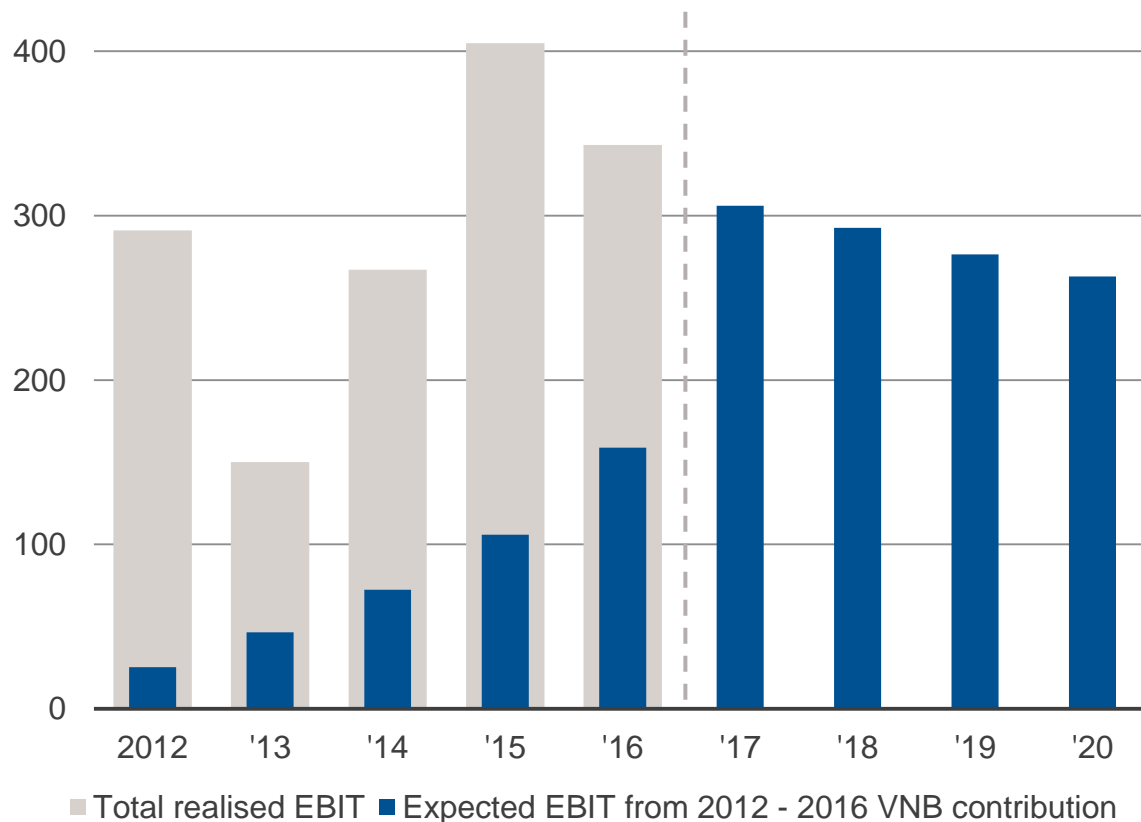
- ▶ Strong 2016 VNB contribution to EBITs, mainly based on extraordinary financial solutions new business
- ▶ Each new business year adds a new layer of expected profit streams
- ▶ Financial Solutions fee deals represent the largest part of the near-term profits
- ▶ Profits of the other main business segments emerge over longer durations

EBIT on IFRS basis

# Transition from VNB into expected EBIT

## Expected VNB contribution and past realised EBITs

### Expected contribution and realised EBIT in m. EUR



- ▶ Strong 2016 VNB contribution to EBITs, mainly based on extraordinary financial solutions new business
- ▶ Each new business year adds a new layer of expected profit streams
- ▶ Financial Solutions fee deals represent the largest part of the near-term profits
- ▶ Profits of the other main business segments emerge over longer durations
- ▶ New business of the last 5 years represents a growing share of the L&H EBIT

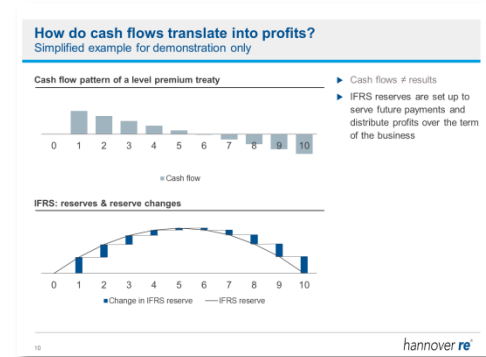
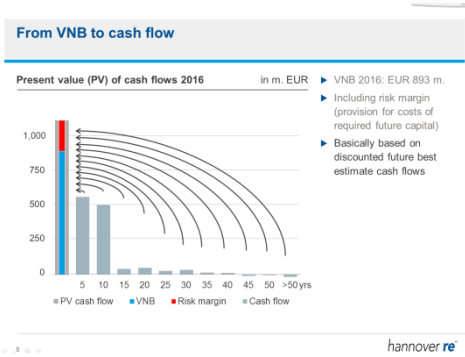
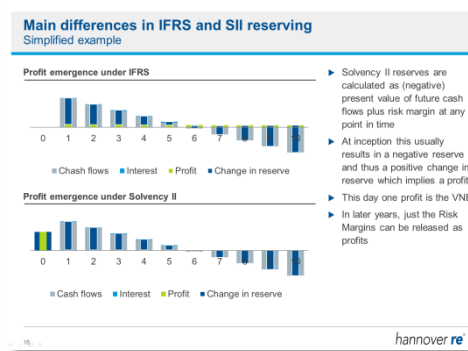
EBIT on IFRS basis

# Three perspectives

## How does VNB translate into IFRS EBIT?

VNB

EBIT



Cash flow

EBIT on IFRS basis

# Outlook

Where do we expect the future VNB?

## Risk solutions

Provide terms and capacity for all types of technical risks.

## Financial solutions

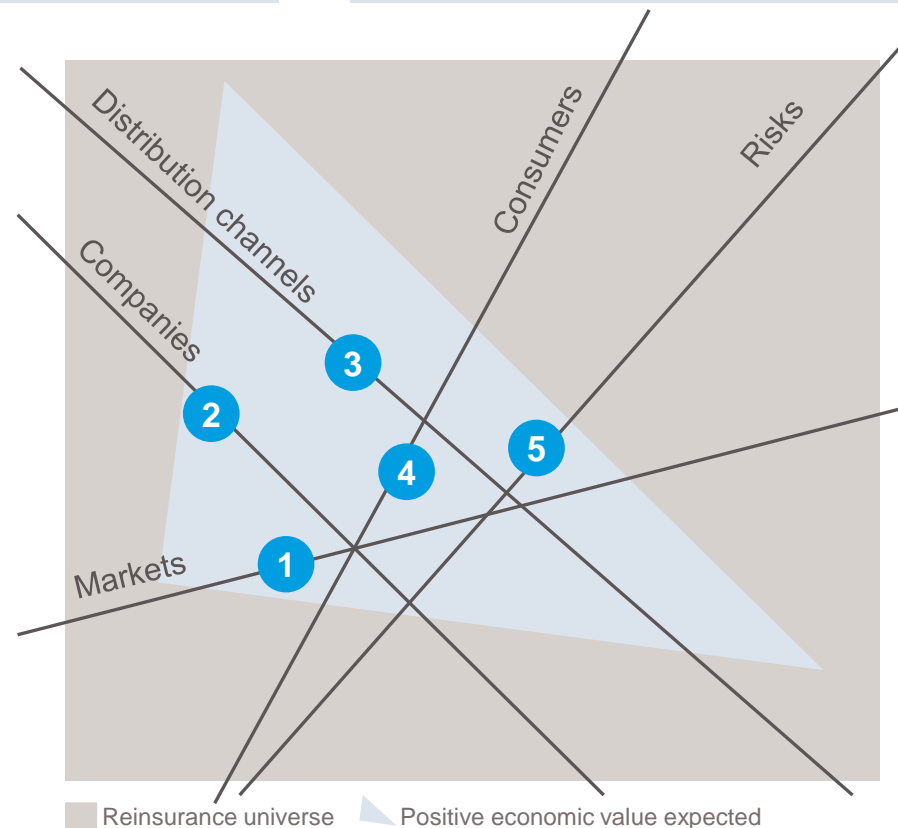
Achieve financial objectives for our clients.

## Reinsurance services

Meet the individual needs of our clients.

## Our strategic focus

- 1 High-growth markets
- 2 Companies in transition
- 3 Alternative distribution channels
- 4 Underserved consumers
- 5 Hard-to-quantify risks



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